

Institutional strengthening services for the Urban Environment Management Project, Mozambique

Assignment	Strengthening the capacities of 13 municipalities and districts in the country in support of the democratization and decentralization process of Mozambique
Client	Government of Mozambique
Financing Agency	Danish International Development Administration
Partners	NIRAS (DK)
Composition of Team	<i>BMB Mott MacDonald</i> : Advisor on Water <i>Partner(s)</i> : Team Leader/Advisor on Urban Environment, Advisor on Municipal Governance
Period of Assignment	From January 2008 to December 2010 Staff months: <i>BMB Mott MacDonald</i> : 46; <i>Partner(s)</i> : 96
Contract value	<i>BMB Mott MacDonald</i> : € 1,139,000 <i>Partner(s)</i> : € 1,124,000
Background	<p>Decentralization in Mozambique plays an important role in the national reconciliation process, in strengthening the democracy and in establishing an adequate framework for social and economic development in Mozambique. Decentralization is still in its initial phase and a process is ongoing to formulate a decentralization policy and strategy. The decentralization process takes place through a de-concentration process transferring competencies to the provinces and districts, and through the devolution of competencies and financial autonomy to municipalities that have an elected president and assembly. 33 such municipalities were created in 1998 and more are expected to be created in 2008/2009.</p> <p>The current Danish support to 10 municipalities in the North started in 2006 and will continue until the end of 2010 with a planned adjustment at the end of 2007 when the current technical assistance contract expires. This new project should be seen in the context of these ongoing activities.</p>
Description of project	<p>The project will provide support to selected municipalities and contribute to poverty reduction and better health and living conditions for poor men and women in urban and peri-urban areas as a result of improved municipal governance and municipal investment in service delivery.</p> <p>The proposed immediate objectives are:</p> <ul style="list-style-type: none">(i) Partner municipalities capacitated and using appropriate tools, systems and procedures effectively to identify, prioritize and address environmental and service delivery opportunities and threats.(ii) Effective governance mechanisms developed and established leading to improved institutional performance and the active participation of

communities in the partner municipalities in the identification, prioritization and management of environment and service delivery.

(iii) Mozambican support organizations in the public and private sector trained, providing effective regulation, technical assistance and other support on governance, finance, management, administration, service delivery and environmental management to municipalities and contributing actively to the development of good practices and national policies and strategies.

(iv) Service delivery and urban environmental improvements in the partner municipalities

The project consists of the following components:

- Urban environment
- Institutional strengthening and capacity building
- Governance and participation
- Institutional reform
- Municipal service delivery (water and waste water management)
- Private sector and SME development.

Services provided

BMB will provide support in the Water Management component through the LT advisor, as well as to the components of Institutional Strengthening and Capacity Building, Institutional Reform, and Private Sector and SME Development.

The project aims at strengthening the capacities of selected municipalities so as to provide better services to its citizens and local companies. Concrete activities will be undertaken in improving municipal infrastructure (water/waste water and solid waste management), and in improving the climate for local micro and small companies to develop.

At the same time the consultants' tasks are to:

- (* improve the capacities of municipalities to enable them to prepare realistic and strategic annual work plans and budgets;
- (* improve the monitoring and accountability capacity of the municipalities;
- (* introduce concepts of transparency and reduced corruption;
- (* increase their planning and management capacity (including operation and maintenance and HR development), and
- (* support the development of participation mechanisms, ensuring a more widely and active participation of the local population in the local decision-making process.

Improved gender equity (in the municipal workforce) is a cross-cutting theme in the whole project.